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SHARON
SANATORIUM

PLEASE READ THE DIRECTORS' REPORT
PAGE 3

FORTY-EIGHTH
ANNUAL REPORT

1938

The Sharon Sanatorium

ANNUAL REPORT

1938

OFFICERS OF
THE SHARON SANATORIUM
(LEGAL TITLE)
SHARON, MASSACHUSETTS

FOR THE YEAR ENDING NOVEMBER 30, 1938

The Corporation

MORTON P. PRINCE, *President*, Boston

MRS. CHARLES ALLEN PORTER, *Secretary*, Boston

RAYMOND EMERSON, *Treasurer*

614 Sears Building, Boston

PHILIP RAY ALLEN

CONSTANTINE HUTCHINS

MRS. THOMAS BARBOUR

MRS. ROBERT MARDEN

WILLIAM EDWIN CLARK

JOHN GORHAM PALFREY

MISS PAULINE FENNO

MISS MARGARET D. PORTER

ALBERT C. GETCHELL, M.D.

MONTAGUE W. W. PROWSE

B. NASON HAMLIN

ROBERT WINSOR, JR.

Directors

WILLIAM EDWIN CLARK

MRS. CHARLES ALLEN PORTER

RAYMOND EMERSON

MISS MARGARET D. PORTER

MISS PAULINE FENNO

MONTAGUE W. W. PROWSE

B. NASON HAMLIN

MRS. THOMAS BARBOUR

Medical Director

WALTER A. GRIFFIN, M.D.

Consulting Staff

DR. F. DENNETTE ADAMS

DR. FRANK T. FULTON

DR. ARTHUR W. ALLEN

DR. JOEL E. GOLDTHWAIT

DR. KATHERINE S. ANDREWS

DR. WALTER A. LANE

DR. THEODORE L. BADGER

DR. W. RICHARD OHLER

DR. EDWARD D. CHURCHILL

DR. ROBERT B. CGOOD

DR. RANDALL CLIFFORD

DR. RICHARD H. OVERHOLT

DR. CLEVELAND FLOYD

DR. CLEMENT A. SMITH

DIRECTORS' REPORT

In presenting their 48th annual report the directors have first to thank all those who, during the past year, have given them substantial support. These are difficult times, for with falling incomes and rising taxes donations have been somewhat smaller. Rigid economy, however, in our expenditures has helped us to carry on the work at Sharon.

A famous old physician of the 18th century once remarked that "it should be the subject of our special gratitude how well our joints wear"! While this is true of the greater part of the human race, there remains a group of unfortunate people whose joints have not worn well. It is for these people that physicians from the time of Hippocrates onward, have found it particularly difficult to do anything.

"It is a somewhat mortifying reflection that the march of medical science has left these rheumatoid arthritic diseases rather sadly behind, perhaps because the only animal (besides man) in which they are often seen is the horse, and it is too unwieldy and costly an experimental animal for convenient study." (From J. W. Shackle.)

We all know of the magnificent pioneer work done by the Sharon Sanatorium in tuberculosis. Today we have the tradition of this work well done in the past, and a new pioneer effort beckons us. With the approval of our Medical Staff we are now admitting non acute rheumatism cases for treatment and study. The Sanatorium is so arranged that we can give complete, separate care for rheumatism as well as tuberculosis.

This pioneer step must appeal for support to all who believe, as we do, that Dr. Vincent Y. Bowditch would

have been the first to open the Sanatorium for the study of this widespread and devastating disease, the cause and cure of which is at present being intensively studied by the medical profession.

We are not giving up our work for young wage-earning women with tuberculosis; we are only offering the use of some of our beds to patients with rheumatism who need medical care and supervision during their convalescence.

As a beginning we have, this winter, taken 20 rheumatic children in our children's pavilion. These cases came from the Children's Hospital and were under the special supervision of Dr. John P. Hubbard. The treatment they got consisted of living in the open air, having good food and plenty of rest. No parent or friend showing the slightest sign of a cold was allowed to visit the children, and the extraordinary thing was that during the past winter, when colds were so prevalent, these 20 children kept absolutely free of this infection. Their physical improvement was phenomenal, and we are going to continue this experiment again next winter.

The September hurricane wrought havoc in our lovely woods, and did a lot of damage to our buildings, details of which will be found in the Medical Superintendent's report.

The Directors regret to record the death of Mr. Charles P. Clifford on Jan. 7, 1939. For many years Mr. Clifford was a member of the Corporation, and deeply interested in the work at Sharon. This interest he inherited from his father-in-law, the late Mr. Nathaniel H. Stone who for 36 years was Treasurer of the Sanatorium. The Directors will greatly miss Mr. Clifford's sound advice and coöperation.

In closing, the Directors hope that the new work at

Sharon for rheumatism will attract many new supporters, and that the Endowment Fund and tuberculosis work will continue to receive financial support from the friends of the Sanatorium.

MORTON P. PRINCE, *President*

MRS. CHARLES ALLEN PORTER, *Secretary*

RAYMOND EMERSON, *Treasurer*

614 Sears Building, Boston

MRS. THOMAS BARBOUR

WILLIAM EDWIN CLARK

MISS PAULINE FENNO

B. NASON HAMLIN

MISS MARGARET D. PORTER

MONTAGUE W. W. PROWSE

Directors



CHILDREN'S OUTDOOR WORKSHOP



SHARON SANATORIUM — FRONT VIEW

MEDICAL DIRECTOR'S REPORT FOR 1938

The year that is past has been one of many changes at the Sanatorium. There have been some things that are discouraging and others that are encouraging.

In the first category it is necessary to note the destruction caused by the hurricane. This caused the partial wrecking of three verandas and four chimneys. The cost of repairing these parts of the building will be approximately \$1,000. The losses in the Sanatorium forest, however, cannot be well estimated even at this time. The pine trees that have been carefully guarded for years are presumably an almost total loss. We shall be lucky if the sale of the logs even covers the cost of handling them. This, of course, is of serious import, but the loss of the trees as groves is an even greater loss and cannot be made good for several decades. Perhaps we are no worse off than others, but we have lost, with our trees, something that many consider of therapeutic worth.

The main Sanatorium has not been filled to capacity this year; but until fall the beds were fairly well taken.

We feel that the Sharon Sanatorium has certain advantages not enjoyed by most other places, especially the large state and county institutions. To enumerate some of these, there is a home-like atmosphere that cannot well be found in large hospitals, outdoor sleeping facilities for all patients, exceptional food that wins frequent praise, accessibility for patients' friends either by train or automobile, and, of course, all modern methods of treatment can be as well given as in any of the newer and larger places.

In considering the reasons for vacant beds it has been thought that possibly some of the younger medical men did not know of the advantages of the institution at Sharon, and in consequence, an advertisement has been

inserted in the New England Journal of Medicine, but as yet it is too early to form an estimate of the worth of this step.

The encouraging side of this report has to do with the Children's Pavilion. From the first this department of the Sanatorium has been something of a drag upon finances. Rarely have all the beds been filled and often those occupied were at a reduced rate. Added to this, in recent years, was the evident lack of need of accommodation for children who have been in contact with open cases of tuberculosis.

It has seemed a pity that this part of the Sanatorium set-up should not be occupied to its full capacity since it offered a unique opportunity for health building. Your Medical Director, therefore, tried to present the advantages of the Pavilion to several individuals dealing with children. He had no real success, however, until he got in touch with the staff of the Children's Hospital. It was there that a real problem was found, namely, the convalescent care of children who had had acute rheumatism. After some delay in searching for a means of raising money for the project, the Children's Mission to Children offered to pay the sum which the Sanatorium directors were able to make, a sum which represents but a small part of the actual cost, and in the early fall the little patients began to arrive.

They will be under the immediate care of Dr. John P. Hubbard, who will select the cases, together with the Children's Mission, indicate the general medical care of them and arrange for close laboratory check-ups with the Children's Mission. This project will be in the nature of a pioneer movement and will endeavor to show that the best convalescence and best guarantee against the return of symptoms of rheumatic pains is the open-air type of

treatment such as can be given at Sharon. Aside from one institution in New York State and one in England, this idea has not been tried on any large scale with accurate check-ups, and nowhere, unless possibly in England, has open-air treatment been pushed to the extent that it will be used at our Pavilion. The results so far have delighted both Dr. Hubbard and the visiting staff of the Children's Mission to Children.

WALTER A. GRIFFIN, *Medical Director*



SCHOOLROOM IN THE CHILDREN'S PAVILION

MEDICAL REPORT FOR 1938

Full capacity of Sanatorium (including Children's Pavilion)	50
Number of patients admitted since December, 1937	40
Number of patients discharged during the year	38

Of those discharged during the year three adults and two children stayed less than one month. This leaves eighteen cases of adult tuberculosis and fifteen children to be considered in this report. Of the eighteen cases of adult tuberculosis there were during the year:

Arrested	2	—11%
Apparently arrested	4	—22%
Quiescent	7	—40%
Unstable	4	—22%
Died	1	—5%
	<hr/>	
	18	

The number of patients who had tubercle bacilli in sputa was	13
The number of patients in whom the physical and x-ray signs were deemed sufficient for diagnosis was	5
The number of patients who had hemoptysis before entrance or during stay was	10
Average stay of all cases	13.3 months
Longest stay of any case	52 months
Shortest stay of any case	1 month
Average gain in weight of all cases	13.4 pounds
Number of cases who lost weight	3
Average age of all cases	35 years
Number of hospital days	10,413
Number of hospital days patients were confined to bed	4,267
Number of meals served in bed	16,400
Number of cases receiving artificial pneumothorax	9
Number of refills on these cases	514
Number of operations on phrenic nerve	2
Number of thoracoplastastic operations	1

The occupations of the patients before coming to the Sanatorium were as follows: home makers, 7; nurse, 1;

stenographer, 1; clerk, 1; students, 3; artist, 1; lodging house keeper, 1; living at home, 3.

Of the fifteen children discharged, three were considered to have had the childhood type of tuberculosis, of having been in contact with open cases of tuberculosis and of having x-ray evidence of hilum disease. Two had evidence of hilum disease who had had no known contact with tuberculosis, and two who were contacts had no evidence of hilum disease. There were two cases of bronchiectasis, two of bronchitis, one of asthma, one of empyema; two were delicate and underweight.

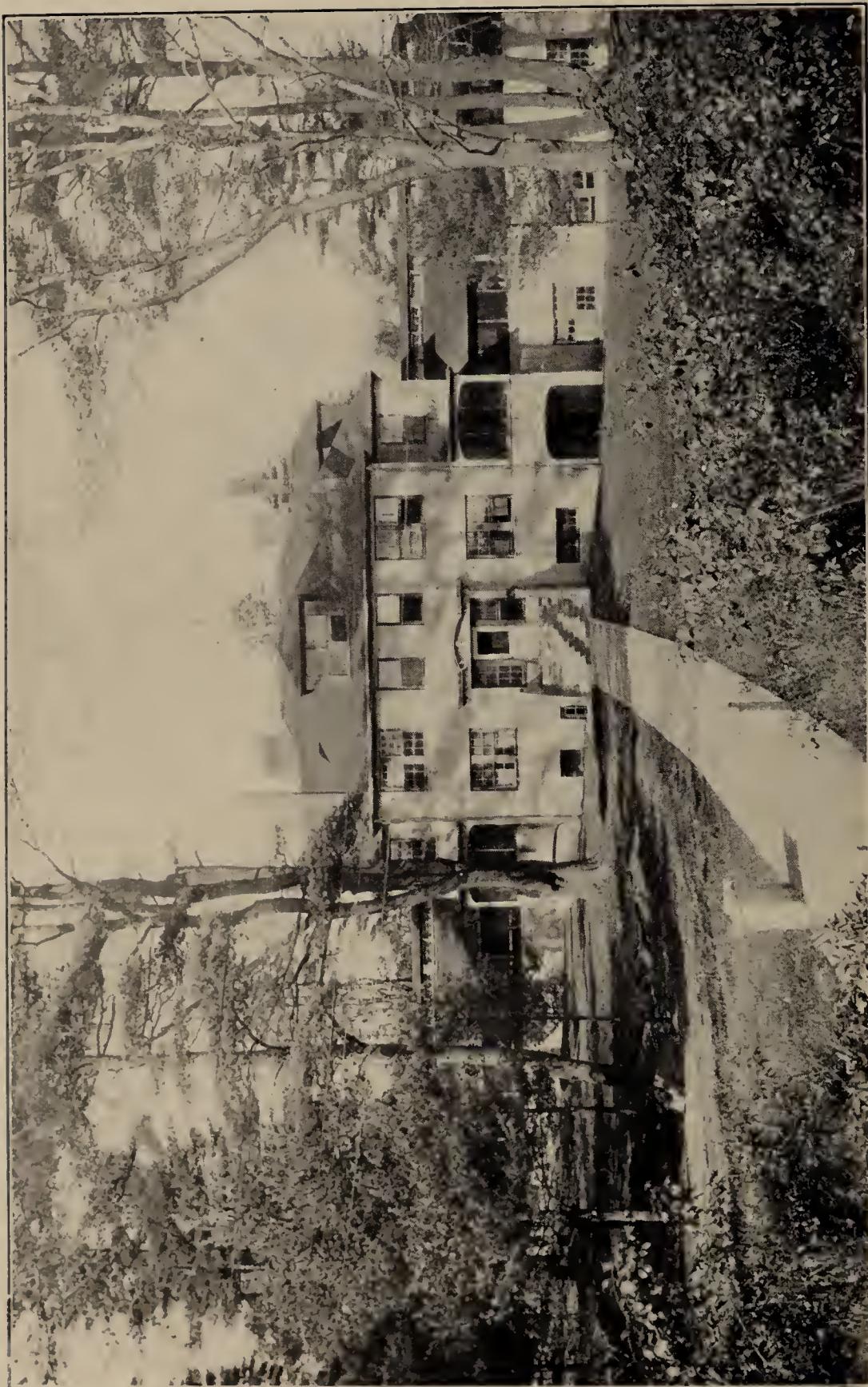
The average age of the children was 8 years. The average gain in weight was 19.5 pounds. The greatest gain was $76\frac{1}{2}$ pounds. The average stay was 15 months and the longest stay was 59 months.

As mentioned in the report of the Medical Director, the Children's Pavilion will be filled during the coming year by patients convalescent from acute rheumatic fever. In the general care of these patients every effort is to be made to guard against acute respiratory infections which might be disastrous to these children, and anyone with an acute cold will be barred from entering the Pavilion. Visiting days will be only once a week and no outside children will be admitted. Of course the Pavilion is so far removed from the main Sanatorium, where the adult cases are housed, that there is no possibility of one department interfering in any way with the other.

WALTER A. GRIFFIN, *Medical Director*

TABULAR MEDICAL STATEMENT, 1938

THE PAVILION AND OPEN AIR SCHOOL FOR RHEUMATIC CHILDREN



TREASURER'S REPORT

FOR THE YEAR ENDING NOVEMBER 30, 1938

Comparative Income Statement for year ending November 30	1938	1937	1936
RECEIPTS			
Donations	\$7,094.00	\$9,151.50	\$8,601.00
Income from Investments	16,690.49	18,264.03	16,495.63
Patients	19,804.25	25,418.06	22,082.35
Permanent Charity Fund	1,100.00	1,100.00	1,100.00
Sundries	419.79	341.72	476.98
Deficit, charged to Special Reserve Fund	5,682.28	1,812.05	5,242.82
	<hr/>	<hr/>	<hr/>
	\$50,790.81	\$56,087.36	\$53,998.78
PAYMENTS AT SANATORIUM			
Electricity	\$926.92	\$1,087.65	\$651.50
Farm	2,618.43	2,278.16	708.38
Food	10,927.35	13,513.89	14,618.71
Fuel	3,138.24	3,738.68	3,524.66
Furnishings	922.38	918.91	842.79
Household Supplies	553.26	544.27	562.20
Laundry	1,182.08	1,531.79	1,053.61
Medical Supplies	532.97	577.21	522.93
New Construction	445.00	250.00	131.47
Nurses	4,473.81	4,468.84	3,894.43
Office	796.22	750.83	785.76
Repairs	4,687.44	3,954.59	3,512.45
School	972.63	905.46	937.23
Sundries	79.84	118.25	123.15
Telephone	182.35	227.00	197.83
Transportation	337.94	461.08	506.49
Wages	10,807.40	10,976.93	11,932.00
Water and Ice	145.95	233.83	114.59
X-ray	338.02	614.03	398.15
	<hr/>	<hr/>	<hr/>
	\$44,068.23	\$47,151.40	\$45,018.33
PAYMENTS BY TREASURER			
Advertising	\$95.38	\$373.80	\$285.50
Insurance	1,094.92	1,138.22	1,362.65
Investment Management Fee	834.89	913.39	801.29
Publicity	2,093.30	1,000.00	1,000.00
Salaries	2,175.00	4,800.00	4,800.00
Sundries	429.09	710.55	731.01
	<hr/>	<hr/>	<hr/>
	\$50,790.81	\$56,087.36	\$53,998.78
Balance of Capital, December 1, 1937	\$6,041.03		
Bequest u/w Mary P. Fowler	1,000.00		
Sale of Securities	44,621.50		\$51,662.53
Purchase of Securities	\$43,032.05		
Transferred to Income from Special Reserve Fund	5,682.28		
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Balance of Capital, December 1, 1938			48,714.33
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			\$2,948.20

RAYMOND EMERSON, *Treasurer.*

The Treasurer's Account was audited by Charles F. Rittenhouse & Co., Certified Public Accountants, and found correct.

TRIAL BALANCE

November 30, 1938

100 shares Air Reduction Co., Inc.	\$2,186.05
100 shares Alabama Power Co., 6% Pfd.	10,526.00
40 shares Albany & Susquehanna R.R. Co., \$10.50 Gtd.	8,320.00
50 shares American District Telgh. Co. of N. Y., 7% Conv. Pfd.	6,266.25
125 shares American Tel. & Tel. Co.	18,308.33
100 shares Bankers Trust Co., New York	7,087.50
100 shares Carolina, Clinchfield & Ohio Ry., 5% Gtd., Common	8,992.50
85 shares Columbus & Southern Ohio Electric Co., 6% Cum. Pfd.	9,342.50
35 shares Consol. Gas, Elec. Light & Power Co. of Balt., Common	3,185.00
100 shares Continental Can Co., Inc., Common	2,806.18
80 shares Curtis Publishing Co., \$7 Cum. Pfd.	7,847.46
100 shares Eastern Utilities Associates, Common	3,212.50
100 shares Engineers Public Service Co., \$5.50 Cum. Pfd.	9,020.00
100 shares General American Transportation Corp., Common	3,339.21
228 shares General Electric Co., Common	9,797.00
45 shares General Railway Signal Co., 6% Cum. Pfd.	5,196.50
30 shares Inland Steel Co.	2,326.44
100 shares Kroger Grocery & Baking Co., Common	2,615.00
40 shares Mathieson Alkali Works, Inc., 7% Cum. Pfd.	5,410.00
70 shares Monsanto Chemical Co., Common	4,581.41
25 shares Philip Morris & Co., Ltd., Inc. 5% Conv. Cum. Pfd.	2,718.36
25 shares Phoenix Insurance Co. of Hartford	2,075.00
90 shares Procter & Gamble Co., Common	3,340.35
91 shares Sears, Roebuck & Co.	8,517.45
100 shares Southern Indiana Gas & Electric Co., 4.8% Cum. Pfd.	9,792.50
100 shares Southern Pacific Co.	8,554.22
100 shares Standard Oil Co., of Indiana	2,450.00
162 shares Texas Corp.	4,076.43
75 shares United Shoe Machinery Corp., Common	2,636.25
38 shares U. S. Steel Corp., 7% Cum. Pfd.	4,804.92
100 shares Virginia Electric & Power Co., \$6 Cum. Pfd.	8,802.00
100 shares Western Massachusetts Cos., Common	2,225.00

BONDS

5,000 Atlantic Coast Line R.R. Co. 1st 4s, 1952	5,112.50
10,000 Baltimore & Ohio R.R. Co. 1st 5s, 1948	10,756.25
250 Beverly Yacht Club 5s, 1943	250.00
5,000 British Columbia, Province of, 5s, 1939	5,003.00
11,000 Brooklyn Union Elevated R.R. 1st 5s, 1950	11,947.25
5,000 Canada Southern Ry. Co. 5s, 1962, Series A	5,714.00
3,000 Canadian National Ry. Co. 4½s, 1951	3,410.25
10,000 Central Pacific Ry. Co. Gtd. 5s, 1960	9,712.50
5,000 Chicago, St. Louis & New Orleans R.R. 5s, 1951	5,514.00
6,000 Chicago Union Station Co. Gtd. 4s, 1944	6,420.64
5,000 Columbia Gas & Electric Corp. 5s, 1961	4,362.75
5,000 Illinois Central R.R. Cairo Bridge 4s, 1950	5,012.50
10,000 Lehigh Valley Terminal Ry. 5s, 1941	10,820.00
2,000 Newport & Cincinnati Bridge Co. 4½s, 1945	2,115.00
5,000 Niagara, Lockport & Ontario Power Co. 1st 5s, 1955	5,407.75
5,000 Nypano R.R. Co. 4¼s, 1950	5,337.50
5,000 Oklahoma Natural Gas Co. 4½s, 1951, Series A	4,922.25
10,000 San Antonio Public Service Co. 6s, 1952	10,695.00
12,000 Spring Brook Water Supply Co. 1st 5s, 1965	12,840.00
5,000 Union Pacific R.R. Co. 4s, 1947	4,875.00
3,000 U. S. Treasury 1½s, 1939	3,029.06
1,000 U. S. Treasury 2½s, 1939	1,023.12
5,000 U. S. Treasury 3s, 1946/48	5,310.14
5,000 U. S. Treasury 3¼s, 1944/46	5,414.06
 Federal Street Real Estate	47,500.00
State Street Real Estate	25,000.00
Cash, Second National Bank	1,068.98
Cash at Sharon, Dr. W. A. Griffin, Supt.	1,879.22
 <hr/>						\$410,811.03

TRIAL BALANCE

November 30, 1938

Sarah J. Centro Fund	\$2,000.00
William Endicott Fund	13,753.79
Felton Fund	2,000.00
Clara G. Brooks Fund	3,000.00
Maria D. Lockwood Fund	6,402.23
Lovering Fund	4,051.50
Louis Agassiz Shaw Memorial Fund	19,556.67
Special Reserve Fund	4,286.35
Mary A. Richardson Fund	158,193.15
X-Ray Fund	5,965.00
Mary Lowell Stone Fund	6,440.35
Olivia Y. Bowditch Fund	15,000.00
Mary Frances Drown Fund	20,762.43
William T. Sedgwick Trust Fund	28,040.46
Mary K. Sedgwick Fund	1,000.00
Betsey T. Savage Fund	5,000.00
Frances A. Holmes Fund	6,156.40
Lidian E. Bridge Fund	500.00
Ida A. Mason Fund	5,000.00
Edith M. Poole Fund	200.00
Ellen V. Smith Fund	8,938.11
Edith E. Forbes Fund	1,000.00
Mary Hayward Cunningham Fund	17,882.51
George A. Bacon Fund	7,347.11
Ellen F. Mason Fund	5,000.00
Caroline D. Clements Fund	2,000.00
Harry K. White Fund	2,183.25
William G. Moseley Fund	2,550.00
George Green Cook Fund	6,086.68
Caroline A. Fox Fund	5,000.00
Edward B. Field Fund	500.00
Mary Bell Fraser Fund	200.00
Isaac S. Tolman Fund	22,415.04
Lucy Parsons Fund	400.00
Maria Valeria Pignetti Fund	11,000.00
Mary Louisa Goddard Fund	10,000.00
Mary P. Fowler Fund	1,000.00
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	\$410,811.03



RHEUMATIC CHILDREN HELPING TO
CLEAN-UP THE HURRICANE HAVOC



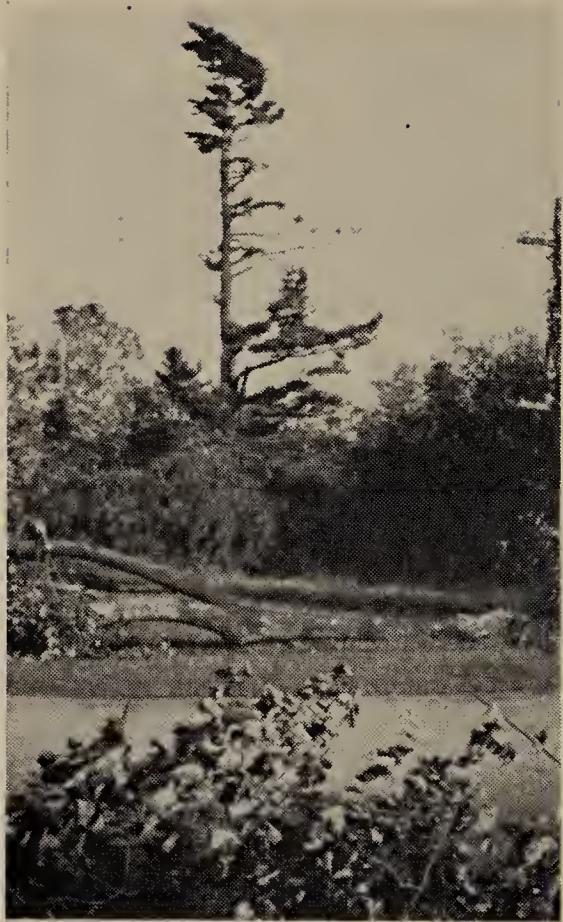
BENEFICENCE THAT CONTINUES

Some benevolent persons are privileged to give very substantial sums, while living, to further the general or specific purposes of a cause in which they are interested. In doing so, they have the satisfaction of knowing that the beneficiaries of that institution are daily and hourly blessed—through their liberality. They can also witness its growth in usefulness and its widening influence. A number of Sharon's friends are having that pleasure.

Gratitude prompts us to also acknowledge the inestimable kindness of Sharon's friends who have left it legacies, whether the sums so bequeathed were small or large. This fine support has been a sustaining source of rare value.



SANATORIUM ENTRANCE



HURRICANE HAVOC
MAIN SANATORIUM BUILDING IN BACKGROUND

Commonwealth of Massachusetts

BE It Known that whereas Alfred Bowditch, Nathaniel H. Stone, Alice M. Curtis, Olivia Y. Bowditch, Mary H. Denny, Vincent Y. Bowditch, Robert W. Lovett, L. Vernon Briggs and Reginald Gray have associated themselves with the intention of forming a corporation under the name of THE SHARON SANITARIUM, for the purpose of establishing and maintaining a hospital for the treatment of persons afflicted with incipient pulmonary disease, and have complied with the provisions of the Statutes of this Commonwealth in such case made and provided, as appears from the certificate of the President, Treasurer, and Directors of said corporation, duly approved by the Commissioner of Corporations, and recorded in this office:

Now, THEREFORE, I, WILLIAM M. OLIN, Secretary of the Commonwealth of Massachusetts, do hereby certify that said Alfred Bowditch, Nathaniel H. Stone, Alice M. Curtis, Olivia Y. Bowditch, Mary H. Denny, Vincent Y. Bowditch, Robert Lovett, L. Vernon Briggs and Reginald Gray, their associates and successors, are legally organized and established as and are hereby made an existing corporation under the name of

THE SHARON SANITARIUM

with the powers, rights and privileges, and subject to the limitations, duties and restrictions which by law appertain thereto.

WITNESS my official signature hereunto subscribed, and the seal of the Commonwealth of Massachusetts hereunto affixed, this twenty-seventh day of March, in the year of our Lord one thousand eight hundred and ninety-one.

[SEAL]

(Signed) WM. M. OLIN,
Secretary of the Commonwealth.

Commonwealth of Massachusetts

BE It Known that whereas THE SHARON SANITARIUM, a corporation organized under the laws of this Commonwealth, and subject to the provisions of chapter one hundred and twenty-five of the Revised Laws, has complied with the provisions of chapter one hundred and nine of the Revised Laws, as appears from the certified copy of the order of the Commissioner of Corporations, authorizing said corporation to change its name and adopt the name of THE SHARON SANATORIUM and the certificate of the President, Treasurer, and Directors of said corporation, duly filed in this office pursuant to the provisions of section ten of the aforesaid chapter one hundred and nine of the Revised Laws.

Now, THEREFORE, I, WILLIAM M. OLIN, Secretary of the Commonwealth of Massachusetts, do hereby certify that the name which said corporation shall bear is

THE SHARON SANATORIUM

which shall hereafter be its legal name.

WITNESS my official signature hereunto subscribed, and the Great Seal of the Commonwealth of Massachusetts hereunto affixed, this seventeenth day of May in the year of our Lord one thousand nine hundred and four.

[SEAL]

(Signed) WM. M. OLIN,
Secretary of the Commonwealth.

On June 16, 1938 a Certificate of Change of Purpose was filed with and approved by the Secretary of the Commonwealth of Massachusetts, by which the purpose for which the corporation was organized was changed to read as follows:

To establish and maintain one or more hospitals or sanatoria for any or all of the following purposes: The care and treatment of persons afflicted with incipient pulmonary disease; the care and treatment of children who are sick, crippled, undernourished or underprivileged; the care and treatment of sick and needy persons.

July 15, 1938

Commonwealth of Massachusetts
County of Suffolk, ss

A true copy.

Attest:

My commission expires April 14, 1944.

ROBERT G. LING, *Notary Public.*

BY-LAWS OF THE SHARON SANATORIUM

ARTICLE I.

The Corporation shall be composed of those persons signing the articles of association and of such persons as they or their successors shall elect to be members

ARTICLE II.

The annual meeting of the Corporation shall be held on the second Wednesday of December in each year at such time and place in the city of Boston as the President, or in default of appointment by him the Secretary may appoint, and notice of the said meeting shall be sent to the members at least seven days before the meeting.

Special meetings of the Corporation shall be called by the President or Secretary by three days' notice in writing.

Five members shall constitute a quorum at all meetings of the Corporation.

ARTICLE III.

The officers of the Corporation shall be a President, Secretary, Treasurer, and not less than four nor more than eight directors at large, who shall serve for one year and until others shall be elected in their stead. The said officers shall constitute a Board of Directors, and shall have full power and authority to manage the affairs of the Corporation subject to such regulations and restrictions as the members at meetings of the Corporation may from time to time establish.

ARTICLE IV.

The Board of Directors shall have power to take any measures which they may deem expedient for encouraging subscriptions, donations, and bequests to the Corporation; to enter into and bind the Corporation by such compacts and engagements as they may deem advantageous; to appoint from time to time such agents or committeees as they shall think proper to attend to the practical details of the working of the hospital or to oversee and superintend the same; to appoint or engage the physicians, surgeons, matrons, attendants, and servants employed in the hospital and define their duties; and this power they may delegate to any of the committeees above referred to, if they shall see fit so to do.

The Board of Directors may fill all vacancies in the Board up to the limit in numbers authorized by these By-Laws.

Three members shall constitute a quorum at all meetings of the Directors.

There shall be meetings of the Directors quarterly, on the second Wednesday of March, June, September, and December. Special meetings of the Directors shall be called by the Secretary.

ARTICLE V.

The President shall preside at all meetings of the Corporation and Directors. In his absence a President *pro tempore* shall be chosen.

ARTICLE VI.

The Treasurer shall receive and have the custody of all moneys, deeds, and securities of the Corporation, which he shall keep and manage under the control of the Board of Directors or any committee of the Board. He shall pay no moneys but by order of the Board of Directors or their committees.

ARTICLE VII.

The Secretary shall attend all meetings of the Corporation and Directors and keep a record of the proceedings of each meeting in a book kept for that purpose; she shall give notice of all meetings of the Corporation, as is provided in Article II, and of all meetings of the Directors.

ARTICLE VIII.

The property of this Corporation shall not be alienated nor shall any real estate be purchased except with the consent of a majority of all the Directors.

ARTICLE IX.

These By-Laws may be altered or amended at any meeting of the Corporation by a vote of two-thirds of the members present at such meeting.

Commonwealth of Massachusetts }
Suffolk, ss. }

January 17, 1921.

A true copy.

Attest:

HARRY L. PILKINGTON, *Notary Public.*

General Statement

The Sanatorium

Established and incorporated in 1891.

Object: To supply a suitable institution for the treatment of incipient pulmonary disease and certain other chronic conditions in persons of refinement and limited means.

Capacity: 30 patients.

Location: In the pines at Sharon about five minutes from the station of the N. Y., N. H. & H. R.R. Sharon is about equally distant from Boston and Providence—19 miles from Boston.

Terms: The price of board and medical care is \$20.00 a week, exclusive of personal laundry.

The Grounds: The Sanatorium grounds cover 120 acres—the elevation and outlook are most desirable. Pure air is abundant.

Food: No pains nor expense are spared to provide the patients with the most nourishing diet.

The Children's Pavilion and Open Air Boarding School

Established in 1918 through the generosity of friends.

Object: To extend to debilitated children who have no infectious or contagious disease an opportunity to live in the open and thereby gain health and strength.

Capacity: 20 children between the ages of 6 and 14 years.

Location: On the edge of the woods at some distance from the main buildings of the Sanatorium, a really ideal site.

Terms: \$15 a week, exclusive of personal laundry. This includes board, school instruction and medical care other than dental and surgical treatment.

Studies: These are made as flexible as possible. Every advantage is given the individual. Classes and grades, however, are planned according to the standard of the best public schools, with a view to the pupil's keeping up with his grade.

Sessions: The morning session is devoted to upper grade work and the afternoon session to the lower grade.

Leisure Time: Handicraft work, with merry games and outings, are under the oversight of a well-qualified teacher.

Rest Periods and Meals: These are ample and are carefully attended to by a trained nurse and a dietitian, with the advice of the doctor.

VISITING HOURS

The visiting hours of either department are from 3 to 5 p. m. daily.

Important

The charges made to patients of the Sanatorium or of the Children's Pavilion do not cover the expense of maintenance.

While this is not a commercial enterprise, neither is it a charity in the usual sense, but, like the privileges of our colleges, these are benefits which self-respecting families may accept.

Application for admission should be made to Medical Director, Dr. Walter A. Griffin, at the Sanatorium, or 311 Beacon Street, Boston, Massachusetts.

